

Working Paper

WP FH 89-01

EXPLORATORY ANALYSIS OF PERSONNEL AND PERFORMANCE:
MOBILE SUBSCRIBER EQUIPMENT FOLLOW-ON OPERATIONAL TEST AND EVALUATION

Louis W. Buckalew, Edwin R. Smootz, and James D. Glaze
Fort Hood Field Unit
and
Michael G. Sanders
Fort Gordon Field Unit

June 1989

**Reproduced From
Best Available Copy**

Reviewed by: Charles O. Nystrom Approved by: George M. Gividen

CHARLES O. NYSTROM
Leader, Weapon Systems
Evaluation Team

GEORGE M. GIVIDEN
Chief, Fort Hood
Field Unit

Cleared by: Robin L. Keesee

ROBIN L. KEESEE
Director
Systems Research Laboratory

DISTRIBUTION STATEMENT A
Approved for Public Release
Distribution Unlimited



**U.S. Army Research Institute
for the Behavioral and Social Sciences
5001 Eisenhower Avenue, Alexandria, VA 22333-5600**

This working paper is an unofficial document intended for limited distribution to obtain comments. The views, opinions, and findings contained in this document are those of the author(s) and should not be construed as the official position of the U.S. Army Research Institute or as an official Department of the Army position, policy or decision.

20011018 082

EXPLORATORY ANALYSIS OF PERSONNEL AND PERFORMANCE:
MOBILE SUBSCRIBER EQUIPMENT FOLLOW-ON OPERATIONAL TEST AND EVALUATION

CONTENTS

| | Page |
|---------------------------------|------|
| Summary | 1 |
| System Description. | 1 |
| Background. | 2 |
| Method. | 2 |
| Participants | 2 |
| Composition of Data. | 3 |
| Procedures | 3 |
| Findings. | 4 |
| Summary Interpretation. | 20 |

List of Tables

| | |
|--|----|
| 1. MSE Personnel Profile | 5 |
| 2. Distribution of Gender and Laterality Among MSE MOSs. | 6 |
| 3. Distribution of Standardized Test Scores Among MSE Personnel. | 7 |
| 4. Distribution of Education Among MSE Personnel | 8 |
| 5. Distribution of Time in Service Among MSE Personnel | 9 |
| 6. Distribution of Age Among MSE MOSs. | 10 |
| 7. Distribution of Feeder MOSs Among MSE MOSs. | 11 |
| 8. Summary of MSE Operator Critical Task Performances. | 12 |
| 9. Summary Analysis of Prior MOS Effect on MSE Task Performance. | 13 |
| 10. Significant Relationships of Personnel and Performance Variables. | 14 |
| 11. Operator Performance Predictor Personnel Variables | 15 |

CONTENTS (Cont'd)

| | Page |
|--|------|
| 12. Comparison of Communications Procedures Test Performance | 16 |
| 13. Best Available Performance Prediction Algorithm. | 17 |
| 14. Subjective Workload Ratings for MSE Tasks. | 18 |
| 15. MSE Operator Errors. | 19 |

EXPLORATORY ANALYSIS OF PERSONNEL AND PERFORMANCE:
MOBILE SUBSCRIBER EQUIPMENT FOLLOW-ON OPERATIONAL TEST AND EVALUATION

Summary

This exploratory research used data from the MSE Follow-On Operational Test and Evaluation to (a) describe the personnel characteristics of MSE operators, (b) describe operator performance on critical MSE tasks, and (c) identify personnel variables which could be used to account for variability in operator performance or predict operator performance. Ten personnel variables and 21 critical tasks were considered. Additional data included test performance data, operator errors and subjective workload ratings. Findings can be applied to the design of future tests and to design of prototype algorithms for personnel selection and prediction of operator performance.

System Description

The Mobile Subscriber Equipment (MSE) is a new battlefield communications system slated to become the backbone of U.S. Army corps and division communications. The MSE system is a Non-Developmental Item procured through GTE and is currently being fielded at Fort Hood, Texas and Fort Gordon, Georgia. It is anticipated that approximately 18,000 soldiers will be MSE-trained, with fielding through FY93 to involve over 50 signal battalions.

MSE integrates the functions of transmission, switching, control, communications security, and both voice and data terminal equipment into one system. As a switched telecommunications system, MSE is extended by mobile radiotelephone and wire access. The heart of the system is node center switches (NCS). These centers provide connections to large extension switches (LEN), small extension switches (SEN), and radio access units (RAU) and are linked together by line-of-sight (LOS) radio trunking. Extension switches allow wire line terminal subscribers (telephone, facsimile, and data) to enter the system. Radio access units provide mobile radiotelephone users an interface to MSE and the ability, through an NCS, to communicate with other mobile and wire telephone users. System control centers (SCC) provide processing capability for data inputs to aid in network management. MSE subscriber service is facilitated by user-owned equipment which includes digital nonsecure voice terminals (DNVT) and mobile subscriber radiotelephone terminals (MSRT). MSE is capable of interfacing with other communications systems, to include combat net radio (CNR) users, NATO and allied military systems, and host nation commercial telephone systems. Major components of MSE (NCS, SCC, LEN, SEN, RAU, and LOS) constitute self-contained assemblages configured in wheeled vans. Major auxiliary equipment for MSE includes generators, 15M and 30M masts, and various antennas. More detailed information on the MSE system is available in FM 11-999E, "Mobile Subscriber Equipment (MSE) Architecture."

Background

During the summer and fall of 1988, the MSE Follow-On Test and Evaluation (FOTE) was conducted at Fort Hood, Texas. This was the first U.S. Army test of MSE as a non-developmental item. This test was in conjunction with the initial fielding of MSE with the 13th Signal Battalion, 1st Cavalry Division. The test was conducted by Electronic Proving Ground (EPG), and the U.S. Army Operational Test and Evaluation Agency (OTEA) was the independent evaluator. A majority of manpower, personnel, training, human factors engineering, system safety, and health hazards (MANPRINT) data were collected and processed by a contractor. A comprehensive report of FOTE findings, to include MANPRINT, is available from OTEA.

In June 1988, the Fort Gordon Field Unit (FGFU) of the U.S. Army Research Institute for the Behavioral and Social Sciences (ARI) requested support from the ARI Fort Hood Field Unit (FHFU) on the completion of work directed by General Thurman in November 1987. The requested support included analysis of MSE training data, analysis of MSE FOTE data reflecting on personnel and training considerations, and development of a performance test for the standardized evaluation of MSE soldiers. This research project's plan was revised in March 1989 to place increased emphasis on MSE operator (31D and 31F MOSs) performance relative to selection considerations and development of both training and SQT standards. Additionally, in March 1989 EPG requested ARI assistance in developing operator performance algorithms which could be integrated into an existing computer simulation of MSE hardware model. In April 1989, OTEA concurred with the proposed ARI research effort as viable and of interest to them and provided all requested MANPRINT MSE FOTE data.

The purpose of this Interim Report is to consolidate relevant MSE FOTE operator personnel and performance data, describe parameters of these data, and provide data analyses which could impact personnel selection and performance standards. It is suggested that this report and the data presented could be used to: (a) develop prototype personnel selection criteria for future validation testing; (b) develop prototype initial performance distributions and standards; (c) develop prototype operator performance algorithms which, when validated, could be integrated into the EPG MSE model; and (d) suggest areas of potential interest for future (Follow-On Evaluation, Jan-Mar 90) MSE testing. As the collection of the data presented, described, and analyzed in this report was not conducted or supervised by ARI, no statements of data integrity can be made or are implied by this report.

Method

Participants

Personnel and performance data were provided through OTEA for 280 soldiers transitioned into 31D, 31F, or 31W MOSs during the conduct of the MSE FOTE. For this group of soldiers, 86% were men, 159 (57%) were 31Ds, 88 (31%) were 31Fs, and 33 (12%) were 31Ws. Feeder MOSs included 25B, 31C, 31G, 31K, 31L, 31M, 31N, 31Q, 31V, 31Y, 31Z, 36C, 36L, 36M, and 72E; the largest proportion of soldiers (56%) came from the 31M MOS. Ages ranged from 19 to 45 years, time in service ranged from 1 to 20, and years of education ranged from 9 to

17. Standardized test score ranges within this group were from 16 to 99 on the AFQT, 59 to 155 on the ASVAB GT, and 76 to 141 on the ASVAB EL.

Composition of Data

A wide range of both personnel and performance data on these MSE-trained soldiers was obtained. For each soldier, the following personnel data were requested: pre-transition MOS, MSE MOS, DOB, years of education, handedness, gender, date of PMOS, years of service, SQT score, ASVAB GT, ASVAB EL, and AFQT. Not all data were available for each soldier, and some data were suspected to be in error. For each soldier, the following performance data were requested: pretraining test score; posttraining test score; and task completion times for troubleshooting, switch initialization, antenna orientation, essential user bypass (EUB), SCC VDU/GDU operation, SCC initialization, SCC digital map loading, SCC frequency plan management, NCS/LEN set up, LOS set up, RAU set up, SEN set up, SCC set up, MSRT installation, key loading RT-1539 (MSRT/RAU), key loading KY-68 (MSRT/RAU), key loading KG-94 (LEN/NCS/SEN/RAU), key loading KG-82 (NCS/LEN), key loading KY-57 (NCS/LEN/SEN/LOS/RAU), and key loading KY-90 (LEN/SEN). In addition, data were requested on operator errors and subjective workload ratings by task. Not all data were available for each soldier.

No single soldier or single team of soldiers would be expected to perform all listed tasks, as tasks are MOS-specific (31D, 31F, and 31W). The small amount of data available on some tasks precluded meaningful statistical considerations of those tasks, and regression analyses applied to personnel and performance data crosswalks were appreciably restricted (reduced Ns) by missing data. While operator error data in terms of error nature were obtained, no frequency or rate data were available. The workload ratings provided by task were small in number and, for present purposes, only the ratings from the Physical Effort, Mental Effort, and Overall Workload scales were considered in presentations and analyses.

Procedures

All data were obtained from EPG through OTEA and were provided as printouts. Prior to reconfiguration and entry into an ARI data base, some (approximately 3%) of the personnel data were deleted due to integrity challenges (e.g. impossible scores on standardized tests, improbable DOBs [ages] for soldiers, or nonexistent PMOSs). A data screen to accommodate entry of all possible data for each soldier was constructed and used to enter accepted data. The total possible number of data points for each soldier was 80 assuming each soldier had all personnel measures, performed all tasks, and completed all workload scales for each task.

Data were processed by a IBM 4381 mainframe computer using the Statistical Analysis System (SAS) Version 5 software. The predominant programs used provided descriptive statistics on distributions (PROC MEANS and PROC FREQ), PMOS-comparative statistics on task performances (PROC GLM), relationships between variables or measures (PROC CORR), and regression techniques which identify combinations of variables which could aid in

accounting for variability in (PROC RSQUARE) or predicting (PROC STEPWISE) task performance.

All descriptive, correlational, and inferential data analysis outcomes are presented in tabular fashion. The provision of means and standard deviations for all appropriate personnel data distributions and for critical task performance distributions allows for easy identification of any percentile "cuts" desired: the 5th percentile equates to a Z score of -1.65 and the 95th percentile equals a Z score of +1.65 assuming that the underlying measures are essentially normally distributed. Most personnel variables do not grossly violate this assumption, though small Ns for many of the critical task performances preclude the possibility of a normal distribution.

Caution must be exercised interpreting operator task performance data as presented. Many operator tasks were team efforts. Further, across any given task, teams were unequal in size and the composition (membership) of a team could change. The obtained data accorded each team member was that team's total time to completion, and no fair comparison of soldiers' performance could be made using the original data. To produce some standardization which would allow more meaningful representations or comparisons of a soldier's task performance, these data were modified: each soldier was awarded the total man-minutes (total time multiplied by number of team members) needed by the team to complete a task. If a soldier performed the same task more than once, the mean of all performances, in man-minutes, was used as the best measure of that soldier's performance. This single value was entered in the performance data base to represent that soldier. Hence, all performance data for critical tasks used and reported in this research effort represent the total number of man-minutes needed by a team (1 to 5 soldiers) to complete the task.

Findings

This research effort is exploratory. It was designed primarily to provide insight into possible concerns or interests for future tests and evaluations and yield prototype algorithms for operator selection and task performance criteria. For a number of critical tasks, performance data were too few to justify any statistical processing, and for some tasks, the variability of performance was so great as to preclude accountability by any variable in the data base. Also, it was noted that performance on one critical task was often totally unrelated (or negatively related) to performance on another critical task by the same group of operators. In most cases involving regression analyses of personnel variables on task performance, sample sizes represented in outcomes were small because any missing value resulted in the entire observation being discarded.

Tables 2 - 7 provide descriptive information on the personnel characteristics of operators, as summarized in Table 1. Table 8 provides descriptive information on operator performance on critical tasks, and Table 9 offers a comparison of MSE-feeder MOSs in terms of critical task performances. Tables 10 and 11 show significant relationships between and among both personnel variables and critical task performances and the derivation of personnel variable predictors of performance. Table 12 compares communications procedures pre- and posttest performances and MSE MOS groups on

Table 1 - MSE PERSONNEL PROFILE

| Personnel Variable | Number | Mean | Standard Deviation | Range |
|--------------------|--------|-------|-----------------------|----------|
| MOS = 31D | | | | |
| Years of Age | 159 | 25.7 | 5.2 | 19 - 45 |
| Years of Education | 148 | 12.2 | .7 | 11 - 16 |
| Years of Service | 159 | 4.5 | 3.8 | 1 - 18 |
| AFQT Score | 152 | 51.0 | 18.5 | 16 - 99 |
| ASVAB GT Score | 147 | 104.2 | 11.7 | 59 - 155 |
| ASVAB EL Score | 142 | 102.6 | 10.1 | 80 - 132 |
| Gender (Men) | 89% | N/A | N/A | N/A |
| Handedness (Right) | 91% | N/A | N/A | N/A |
| MOS = 31F | | | | |
| Years of Age | 88 | 25.9 | 4.5 | 19 - 40 |
| Years of Education | 83 | 12.2 | .9 | 9 - 16 |
| Years of Service | 88 | 4.1 | 3.2 | 1 - 13 |
| AFQT Score | 83 | 54.7 | 16.4 | 25 - 98 |
| ASVAB GT Score | 84 | 105.5 | 11.5 | 63 - 143 |
| ASVAB EL Score | 82 | 104.5 | 10.8 | 76 - 141 |
| Gender (Men) | 76% | N/A | N/A | N/A |
| Handedness (Right) | 90% | N/A | N/A | N/A |
| MOS = 31W | | | | |
| Years of Age | 33 | 36.2 | 4.4 | 24 - 45 |
| Years of Education | 29 | 13.0 | 1.4 | 12 - 17 |
| Years of Service | 33 | 15.0 | 4.3 | 2 - 20 |
| AFQT Score | 27 | 56.9 | 22.3 | 18 - 95 |
| ASVAB GT Score | 28 | 112.9 | 13.2 | 92 - 143 |
| ASVAB EL Score | 14 | 111.2 | 18.3 | 76 - 138 |
| Gender (Men) | 100% | N/A | N/A | N/A |
| Handedness (Right) | 88% | N/A | N/A | N/A |
| Composite Group | | | | |
| Years of Age | 280 | 27.0 | 5.9 | 19 - 45 |
| Years of Education | 260 | 12.3 | .9 | 9 - 17 |
| Years of Service | 280 | 5.6 | 5.0 | 1 - 20 |
| AFQT Score | 262 | 52.8 | 18.4 | 16 - 99 |
| ASVAB GT Score | 259 | 105.6 | 12.0 | 59 - 155 |
| ASVAB EL Score | 238 | 103.8 | 11.1 | 76 - 141 |
| Gender (Men) | 86% | N/A | N/A | N/A |
| Handedness (Right) | 90% | N/A | N/A | N/A |

Table 2 - DISTRIBUTION OF GENDER AND LATERALITY AMONG MSE MOSSs

| MOS | Gender | | Laterality | |
|-----------|--------|-------|------------|------|
| | Men | Women | Right | Left |
| 31D | 89% | 11% | 91% | 9% |
| 31F | 76% | 24% | 90% | 10% |
| 31W | 100% | 0% | 88% | 12% |
| Composite | 86% | 14% | 90% | 10% |

Table 3 - DISTRIBUTION OF STANDARDIZED TEST SCORES AMONG MSE PERSONNEL

| Armed Forces Qualification Test (AFQT) | | | | | | | | | | |
|--|-------|-------|-------|---------|---------|---------|---------|---------|---------|------|
| MOS | 10-19 | 20-29 | 30-39 | 40-49 | 50-59 | 60-69 | 70-79 | 80-89 | 90+ | |
| 31D | 2% | 8% | 22% | 22% | 13% | 13% | 12% | 5% | 3% | |
| 31F | 0% | 4% | 16% | 19% | 24% | 20% | 6% | 10% | 1% | |
| 31W | 11% | 0% | 7% | 19% | 15% | 15% | 15% | 11% | 7% | |
| Total | 2% | 6% | 19% | 21% | 16% | 16% | 10% | 7% | 3% | |
| ASVAB General Technical (GT) | | | | | | | | | | |
| MOS | 50-59 | 60-69 | 70-79 | 80-89 | 90-99 | 100-109 | 110-119 | 120-129 | 130-139 | 140+ |
| 31D | 1% | 0% | 0% | 9% | 24% | 35% | 23% | 7% | 0% | 1% |
| 31F | 0% | 1% | 0% | 5% | 26% | 31% | 27% | 8% | 0% | 1% |
| 31W | 0% | 0% | 0% | 0% | 14% | 32% | 21% | 21% | 7% | 4% |
| Total | <1% | <1% | 0% | 7% | 24% | 34% | 24% | 9% | 1% | 1% |
| ASVAB Electronics (EL) | | | | | | | | | | |
| MOS | 70-79 | 80-89 | 90-99 | 100-109 | 110-119 | 120-129 | 130-139 | 140+ | | |
| 31D | 0% | 6% | 39% | 28% | 22% | 4% | 1% | 0% | | |
| 31F | 1% | 4% | 30% | 38% | 18% | 7% | 0% | 1% | | |
| 31W | 7% | 7% | 7% | 21% | 21% | 21% | 14% | 0% | | |
| Total | 1% | 5% | 34% | 31% | 21% | 6% | 2% | <1% | | |

Table 4 - DISTRIBUTION OF EDUCATION AMONG MSE PERSONNEL

| MOS | Years of Education | | | | | | | | |
|-----------|--------------------|----|----|-----|-----|-----|----|----|----|
| | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 31D | 0% | 0% | 1% | 86% | 5% | 4% | 1% | 1% | 0% |
| 31F | 1% | 0% | 2% | 84% | 5% | 4% | 0% | 4% | 0% |
| 31W | 0% | 0% | 0% | 52% | 21% | 21% | 0% | 0% | 7% |
| Composite | <1% | 0% | 2% | 82% | 7% | 6% | 1% | 2% | 1% |

Table 5 - DISTRIBUTION OF TIME IN SERVICE AMONG MSE PERSONNEL

| MOS | Years of Service | | | | | | |
|-----------|------------------|-------|-------|---------|---------|---------|---------|
| | 1 - 3 | 4 - 6 | 7 - 9 | 10 - 12 | 13 - 15 | 16 - 18 | 19 - 21 |
| 31D | 48% | 27% | 12% | 8% | 3% | 1% | 0% |
| 31F | 50% | 26% | 17% | 6% | 1% | 0% | 0% |
| 31W | 6% | 0% | 0% | 12% | 33% | 30% | 18% |
| Composite | 44% | 24% | 12% | 8% | 6% | 4% | 2% |

Table 6 - DISTRIBUTION OF AGE AMONG MSE MOSSs

| MOS | Age Group | | | | | | |
|-----------|-----------|-------|-------|-------|-------|-------|-------|
| | 17-19 | 20-24 | 25-29 | 30-34 | 35-39 | 40-44 | 45-49 |
| 31D | 5% | 45% | 30% | 12% | 6% | 2% | 1% |
| 31F | 1% | 43% | 39% | 13% | 3% | 1% | 0% |
| 31W | 0% | 3% | 3% | 27% | 45% | 18% | 3% |
| Composite | 3% | 39% | 30% | 14% | 10% | 4% | 1% |

Table 7 - DISTRIBUTION OF FEEDER MOSs AMONG MSE MOSs

| MSE MOS | 31D (N) | | 31F (N) | | 31W (N) | | COMPOSITE (N) | |
|----------|---------|----|---------|----|---------|----|---------------|-----|
| Feed MOS | | | | | | | | |
| 25B | 0% | 0 | 0% | 0 | 6% | 2 | 1% | 2 |
| 31C | 9% | 15 | 8% | 7 | 3% | 1 | 8% | 23 |
| 31D* | 1% | 2 | 0% | 0 | 0% | 0 | 1% | 2 |
| 31F* | 0% | 0 | 2% | 2 | 0% | 0 | 1% | 2 |
| 31G | 0% | 0 | 0% | 0 | 3% | 1 | <1% | 1 |
| 31K | 9% | 15 | 0% | 0 | 0% | 0 | 5% | 15 |
| 31L | 5% | 8 | 5% | 4 | 3% | 1 | 5% | 13 |
| 31M | 56% | 89 | 55% | 48 | 0% | 0 | 49% | 137 |
| 31N | 5% | 8 | 15% | 13 | 3% | 1 | 8% | 22 |
| 31Q | 1% | 1 | 0% | 0 | 0% | 0 | <1% | 1 |
| 31V | 1% | 1 | 0% | 0 | 0% | 0 | <1% | 1 |
| 31W* | 0% | 0 | 0% | 0 | 3% | 1 | <1% | 1 |
| 31Y | 0% | 0 | 0% | 0 | 58% | 19 | 7% | 19 |
| 31Z | 0% | 0 | 0% | 0 | 15% | 5 | 2% | 5 |
| 36C | 0% | 0 | 1% | 1 | 0% | 0 | <1% | 1 |
| 36L | 1% | 1 | 0% | 0 | 0% | 0 | <1% | 1 |
| 36M | 3% | 5 | 10% | 9 | 0% | 0 | 5% | 14 |
| 72E | 9% | 14 | 5% | 4 | 6% | 2 | 7% | 20 |
| TOTAL | 159 | | 88 | | 33 | | 280 | |

* Presumed incorrect prior MOS entry on personnel data form

Table 8 - SUMMARY OF MSE OPERATOR CRITICAL TASK PERFORMANCES*

| Nature of Task | N | Primary MOS | Mean Time (man/min) | Standard Deviation | Range |
|-----------------------|----|-------------|---------------------|--------------------|----------|
| Troubleshooting | 18 | 31D | 126.0 | 127.9 | 16-470 |
| Switch Initialization | 10 | 31F | 137.7 | 141.7 | 16-372 |
| Antenna Orientation | 92 | 31D | 56.5 | 94.2 | 1-465 |
| Essential User Bypass | 9 | 31F | 14.6 | 5.7 | 6-24 |
| SCC VDU/GDU Operation | 3 | 31F | 27.0 | N/A | 8-60 |
| SCC Initialization | 5 | 31W | 13.0 | N/A | 10-18 |
| NCS/LEN VDU Operation | 18 | 31F | 61.0 | 47.2 | 8-177 |
| NCS/LEN Set Up | 28 | 31F/W | 2405.5 | 2265.5 | 493-5776 |
| LOS Set Up | 87 | 31D | 150.7 | 79.9 | 30-408 |
| RAU Set Up | 24 | 31D | 181.9 | 60.3 | 48-264 |
| SEN Set Up | 42 | 31F | 245.9 | 165.5 | 35-634 |
| SCC Set Up | 7 | 31W | 217.9 | | 155-330 |
| Key Load (KY-68) | 2 | 31D | 1.0 | N/A | 0 |
| Key Load (KG-82) | 2 | 31F | 6.5 | N/A | 5-8 |
| Key Load (KG-94) | 22 | 31F | 2.4 | 2.7 | 1-11 |
| Key Load (KY-57) | 19 | 31D/F | 1.1 | .2 | 1-2 |
| Key Load (KY-90) | 3 | 31F | 57.0 | N/A | 7-108 |

* Most of the listed tasks constituted team efforts and some tasks were conducted several times by a team, though teams often changed personnel and size. As individual soldier data were desired, the total time for the team to complete the task was multiplied by the number of team members, yielding the total man-minutes required to complete the task. This "total team man-minutes" time for completing a given task was assigned to each team member and averaged across repeated measurements for that team member to compensate for team composition differences. This resulted in a task performance time for each operator reflecting the mean man-minutes for team task completion with which a given soldier was associated.

Table 9 - SUMMARY ANALYSIS OF PRIOR MOS EFFECT ON MSE TASK PERFORMANCE

| Task | <u>N</u> | Prior MOSs Involved | <u>F</u> | <u>p</u> | Significant Difference* |
|-----------------------|----------|--|----------|----------|--|
| Troubleshooting | 18 | 31K, 31L, 31M, 36M, 72E | 3.63 | .0337 | 31M < 31L, 31M < 31K |
| Switch Initialization | 10 | 31C, 31M, 31N, 31Y | 9.03 | .0121 | 31C < 31N, 31C < 31Y, 31M < 31Y, 31M < 31N |
| Antenna Orientation | 92 | 31C, 31D, 31K, 31L, 31M, 31N 31V, 36L, 36M, 72E | 0.46 | .8972 | None |
| Perform EUB | 9 | 31C, 31M, 31N | 1.70 | .2601 | None |
| NCS/LEN VDU Operation | 18 | 31C, 31M, 31N 31Y, 72E | 1.06 | .4139 | None |
| NCS/LEN Set Up | 28 | 31C, 31M, 31N 31Y, 36M, 72E | 2.09 | .1054 | 31M < 31N 72E < 31N |
| LOS Set Up | 87 | 31C, 31D, 31K, 31L, 31M, 31N, 31Q, 31V, 31Y, 36M, 72E | 1.13 | .3492 | 31C < 31Y 31L < 31Y 31M < 31Y 31N < 31Y 31V < 31Y 36M < 31Y |
| RAU Set Up | 24 | 31C, 31K, 31M, 31N, 31V, 36M | 1.01 | .4385 | None |
| SEN Set Up | 42 | 31C, 31F, 31L, 31M, 31N, 36M 72E | 1.79 | .1297 | 31M < 31F** 36M < 31F** |
| SCC Set Up | 7 | 25B, 31C, 31L, 31N, 31Y | 1.10 | .5277 | None |
| Key Load (KG-94) | 22 | 31C, 31K, 31L, 31M, 31N, 36M, 72E | 1.02 | .4494 | 31C < 72E |
| Key Load (KY-57) | 19 | 31C, 31D, 31K, 31M, 31Y, 72E | 0.07 | .9960 | None |

*Based on exploratory analyses by t tests ($p < .05$). Later more definitive analyses will utilize the more stringent Scheffe's Test.

**31F (and 31D) pre-transition MOSs likely are incorrect data entries.

Table 10 - SIGNIFICANT RELATIONSHIPS OF PERSONNEL AND PERFORMANCE VARIABLES*

| Correlations Among Personnel Variables (8) | | | |
|---|----------|----------|----------|
| Variables | <u>r</u> | <u>N</u> | <u>p</u> |
| ASVAB GT + AFQT | .680 | 243 | .0001 |
| Years Education + Years in Service | .104 | 260 | .0934 |
| ASVAB GT + ASVAB EL | .547 | 231 | .0001 |
| ASVAB EL + Gender | -.138 | 238 | .0329 |
| ASVAB GT + Years Education | .256 | 240 | .0001 |
| Years in Service + Age | .853 | 280 | .0001 |
| Age + ASVAB GT | .151 | 259 | .0153 |
| Years Education + Age | .236 | 260 | .0001 |
| AFQT + ASVAB EL | .623 | 225 | .0001 |
| ASVAB EL + Years Education | .191 | 220 | .0046 |
| AFQT + Years Education | .189 | 243 | .0031 |
| Correlations Among Critical Task Performances (12) | | | |
| Variables | <u>r</u> | <u>N</u> | <u>p</u> |
| Troubleshooting + Switch Initialization | .998 | 3 | .0383 |
| LOS Set Up + Antenna Orientation | .213 | 63 | .0940 |
| NCS/LEN Set Up + Switch Initialization | .729 | 8 | .0402 |
| RAU Set Up + Antenna Orientation | -.975 | 6 | .0009 |
| LOS Set Up + Key Load (KG-94) | -.999 | 3 | .0334 |
| Correlations Between Personnel Variables and Performances | | | |
| Variables | <u>r</u> | <u>N</u> | <u>p</u> |
| Age + Switch Initialization | .554 | 10 | .0965 |
| AFQT + Troubleshooting | .476 | 18 | .0457 |
| Gender + Key Load (KG-94) | .385 | 22 | .0768 |
| ASVAB GT + LOS Set Up | .271 | 80 | .0150 |
| Years Education + NCS/LEN Set Up | .378 | 26 | .0570 |
| Age + RAU Set Up | -.371 | 24 | .0742 |
| AFQT + LOS Set Up | .295 | 82 | .0072 |
| ASVAB EL + LOS Set Up | .208 | 80 | .0637 |
| Years of Service + Key Load (KG-94) | .653 | 22 | .0010 |
| Handedness + Switch Initialization | .581 | 10 | .0781 |
| Age + Key Load (KG-94) | .628 | 22 | .0017 |

* Personnel correlations involved 28 possible unique combinations, critical task performance correlations involved 34 possible unique combinations, and correlations between personnel variables and performances involved 96 possible unique combinations. Some possible combinations were precluded due to insufficient data ($N < 3$). Non-significant correlations ($p > .05$) are not listed.

Table 11 - OPERATOR PERFORMANCE PREDICTOR PERSONNEL VARIABLES*

| Task | Best Combination of Predictors | <u>N</u> | <u>R-Square</u> ** |
|-----------------------|--|----------|--------------------|
| Troubleshooting | Age + Education + GT + EL | 16 | .401 |
| Switch Initialization | Age + AFQT + GT + EL + Gender + Hand | 9 | .999 |
| Antenna Orientation | Age + GT + EL + Hand | 75 | .056 |
| Perform EUB | Age + Years Service + AFQT + GT | 8 | .970 |
| NCS/LEN VDU Operation | Education + AFQT + GT + EL | 13 | .267 |
| NCS/LEN Set Up | Age + Education + AFQT + GT + Hand | 18 | .517 |
| LOS Set Up | Years Service + Education + AFQT + EL | 68 | .152 |
| RAU Set Up | Education + AFQT + GT + EL + Gender | 16 | .436 |
| SEN Set Up | Years Service + Education + AFQT + EL + Hand | 35 | .225 |
| Key Load (KG-94) | Years Service + GT + EL + Hand | 20 | .606 |
| Key Load (KY-57) | Years Service + Education + AFQT + GT + EL | 14 | .532 |

* Total of 10 personnel variables were available; prior MOS was not used as it was treated elsewhere and while gender and handedness were used, some statistical liberties were applied to their coding and processing. For reasons of diminishing returns, a maximum of 5 variables was allowed for any listed combination.

** R-square may be interpreted as the proportion of variance in a task performance which can be accounted for by knowledge of indicated variables.

Table 12 - COMPARISON OF COMMUNICATIONS PROCEDURES TEST PERFORMANCE*

| Composite Group | | | | | | | |
|---------------------------------|----------|--------------------|---------------|-------------|--------------------|----------|----------|
| Pretest Mean | <u>N</u> | Standard Deviation | Posttest Mean | <u>N</u> | Standard Deviation | <u>t</u> | <u>p</u> |
| 43.48% | 254 | 14.79 | 69.54% | 244 | 10.27 | 30.68 | <.001 |
| MSE MOS Comparisons on Pretest | | | | | | | |
| <u>F</u> | <u>p</u> | Groups Compared | Difference | <u>p</u> ** | Outcome | | |
| 48.86 | <.001 | 31D, 31F | 1.05 | >.05 | No Difference | | |
| | | 31D, 31W | 26.10 | <.05 | 31W > 31D | | |
| | | 31F, 31W | 25.05 | <.05 | 31W > 31F | | |
| MSE MOS Comparisons on Posttest | | | | | | | |
| <u>F</u> | <u>p</u> | Groups Compared | Difference | <u>p</u> ** | Outcome | | |
| 18.33 | <.001 | 31D, 31F | 5.98 | <.05 | 31F > 31D | | |
| | | 31D, 31W | 10.96 | <.05 | 31W > 31D | | |
| | | 31F, 31W | 4.98 | >.05 | No Difference | | |

* Test scores were in terms of percent correct

** Based on application of Scheffe's Test

Table 13 - BEST AVAILABLE PERFORMANCE PREDICTION ALGORITHM*

| Task | <u>N</u> | Prediction Equation (Variables and Weights) | <u>R</u> -Square | <u>F</u> | <u>p</u> |
|-----------------------|----------|---|------------------|----------|----------|
| Troubleshooting | 15 | 10.64 GT + 271.26 Education - 4245.68 | .370 | 3.53 | .062 |
| Switch Initialization | 10 | 12.85 Age + 193 Hand - 438.51 | .465 | 3.05 | .112 |
| Antenna Orientation | 68 | None | | | |
| Perform EUB | 9 | -.20 AFQT + -.12 Pre Test + 31.08 | .383 | 1.87 | .234 |
| NCS/LEN VDU Operation | 13 | 1.12 Pre Test + 5.58 | .197 | 2.69 | .129 |
| NCS/LEN Set Up | 20 | 533.07 Education + 39.59 AFQT + 5078 Hand - 93.21 Post Test - 4724.88 | .584 | 5.26 | .008 |
| LOS Set Up | 62 | .98 AFQT + 2.82 Pre Test -13.29 | .240 | 9.33 | <.001 |
| RAU Set Up | 14 | None | | | |
| SEN Set Up | 27 | 114.15 Education + 135 Hand - 5.92 Post Test - 865.98 | .252 | 2.59 | .078 |
| Key Load KG-94 | 18 | .50 Time in Service + .21 | .439 | 12.53 | .003 |
| Key Load KY-57 | 11 | -.02 EL + 2.60 | .159 | 1.71 | .224 |

* Variables were accepted into the regression model only if they met the criterion p of F < .50. They were retained in the prediction equation only if they met the criterion p of FL.25 as variables were added to the regression model. An actual prediction equation was provided only if the final R-Square (proportion of performance variance accounted for) F value had a p < .25. For computational purposes, the variable on hand was coded right = 1 and left = 2, units of education, age, and time in service were years, pre and posttest scores were in percents, and AFQT and ASVAB GT were in original standard scores.

Table 14 - SUBJECTIVE WORKLOAD RATINGS FOR MSE TASKS*

| Task (Nominal) | N | Mean Workload Rating** | | |
|---------------------------|----|-------------------------------------|-----------------|------------|
| | | Mental Effort | Physical Effort | Overall*** |
| 30M Mast Erection | 6 | 3.5 | 3.0 | 3.3 |
| RAU Set Up/Initialization | 9 | 2.0 | 3.2 | 3.0 |
| Antenna Orientation | 5 | 2.6 | 2.0 | 3.0 |
| LOS Set Up/Initialization | 15 | 2.1 | 2.8 | 2.4 |
| VDU and Switch Operation | 5 | 2.2 | 2.0 | 3.0 |
| Perform EUB | 4 | 2.3 | 1.0 | 1.8 |
| Establish Links | 3 | 2.0 | 2.3 | 2.7 |
| SEN Set Up/Initialization | 10 | 1.9 | 2.6 | 2.2 |
| 15M Antenna Set Up | 3 | 1.7 | 1.7 | 2.7 |
| Antenna (unknown) Set Up | 6 | 2.8 | 3.8 | 4.3 |
| Shelter (unknown) Set Up | 6 | 2.5 | 3.7 | 3.0 |
| Task Performance (Actual) | N | Correlation with Workload Ratings** | | |
| | | Mental Effort | Physical Effort | Overall |
| Antenna Orientation | 5 | -.912 (p<.05) | .410 | -.076 |
| NCS/LEN VDU Operation | 5 | .451 | -.215 | -.207 |
| LOS Set Up | 13 | -.472 | -.147 | -.407 |
| RAU Set Up | 9 | -.473 | -.358 | -.351 |
| SEN Set Up | 10 | -.098 | -.137 | -.030 |

* Tasks for which there were less than 3 respondents were omitted.

** The rating scales extended from "1" (factor barely contributed to task's overall workload) to "5" (factor is the primary cause contributing to overall workload and one was not able to keep up with work required). Data may not be valid due to poor definition of scale value "1" compared to other scale values and to small samples.

*** Refers to soldiers' ratings of "Overall Workload" for each task — not to average of Mental Effort and Physical Effort ratings.

Table 15 - MSE OPERATOR ERRORS*

| Nature of Error | MOS Involved |
|---|--------------|
| DSVT affiliation | 31D |
| Cables (J4,J5-J8, J9) in wrong place | 31D, 31F |
| Wrong entry for trans frequency | 31F, 31W |
| Turned switchboard off while troubleshooting | 31F |
| Failed to check oil in generator | 31D |
| Dropped wrong link | 31F |
| AC/DC power selector switch in wrong position | 31D |
| Wrong variables from NCS to SEN | 31F |
| Did not turn over batteries in AKDC | 31F |
| Interconnecting cable not properly connected | 31F |
| Interconnection cables J4 and J5 transposed on NC switch | 31F |
| Cable hooked up at wrong hawk | 31D |
| Improper receiver frequency on GRC-224 | 31D |
| Accidental change of frequency on UHF radio | 31D |
| Grounding to generator | 31D |
| Power turned off and system shut down | 31D |
| System control gave wrong frequencies twice | 31D |
| Switching of power supply | 31D |
| NCS ordered shut off of link without authority | 31D |
| Generator ran out of fuel causing loss of AC power | 31D, 31F |
| NC cut off system without notification | 31F |
| No variables to load into equipment | 31F |
| Wrong variable T-key | 31F |
| Bad profile on shot | 31D |
| Forgot to connect power cable to shelter | 31D |
| Power hum on OCU--rerun coax to NC | 31D |
| Zeroized TED accidentally | 31F |
| Guy winder had to be rewound/guy wires rerouted | 31D |
| Timing card switch set in wrong position | 31D |
| Generator died during switch in shifts | 31D |
| SHF antenna fell--not all guy ropes attached | 31F |

* Frequency of error data not available

those performances. Table 13 provides the best available prediction equations for performance on specific critical tasks based on personnel variables. Table 14 offers descriptive information on subjective workload ratings for specific critical tasks and their relationship to actual task performances. Table 15 lists operator errors recorded during the FOTE.

Summary Interpretation

As an exploratory research effort, no definitive conclusions were warranted or intended. Further, small sample sizes for most critical task performances preclude attributing any great degree of confidence in statistical findings. However, as this research was intended to suggest possible issues for future MSE testing and provide insight into the design of personnel slotting and operator performance prototypes, identification of the more significant findings is appropriate. The following constitutes a summary of the most noteworthy findings.

- o No women were in the 31W MOS, and there were proportionately twice as many women in 31F than in 31D.
- o There was a disproportionately large number of 31Ws in lower categories of the AFQT (this may impact on the quality of supervision and management).
- o 31Ws tended to have more education than other MSE MOSs.
- o The predominant feeder MOS for 31D and 31F was 31M; other major feeder MOSs included 31C, 31N, 72E, and 36M.
- o The major feeder MOS for 31W was 31Y; 31Z was also a large contributor.
- o Very large variabilities in performance times existed for the tasks of troubleshooting, switch initialization, antenna orientation, and NCS/LEN set up (may suggest needs for more, better, or different training on these tasks).
- o For troubleshooting, 31L and 31K MOSs were significantly slower in their performance than most other MOSs.
- o For switch initialization, 31C and 31M MOSs clearly performed faster than other MOSs.
- o For NCS/LEN set ups, 31Ns did poorer than the other major MSE feeder MOSs (31M, 72E).
- o For LOS set ups, 31Ys were clearly the poorest performers.
- o Significant correlations among personnel variables simply confirm expected relationships among these variables; however, there may be a sex difference on ASVAB EL scores (women appear to have made lower scores than men).

- o While tenuous due to small samples, there was an inverse relationship between RAU set up and antenna orientation performances and between LOS set up and loading the KG-94; overall, there was a noticeable absence of relationships between tasks common to an MSE MOS.
- o There were numerous significant relationships between certain personnel variables and task performances (Table 10); most of these relationships were positive, the opposite of what might be expected.
- o Based on regressions of personnel variables on critical task performances, troubleshooting, switch initialization, EUB, NCS/LEN set up, RAU set up, and key loading appeared fairly open to prediction; LOS set up, NCS/LEN VDU operation, SEN set up, and antenna orientation retained a large proportion of their variances as unpredictable.
- o There was a significant improvement in communications procedures test scores (pre vs post training); on both the pre and post test, 3lWs generally scored significantly better than 3lDs or 3lFs, with 3lDs performing the poorest.
- o Provision of meaningful performance algorithms for critical tasks was restricted due to large variances and relatively small samples; troubleshooting, NCS/LEN set up, LOS set up, SEN set up, and KG-94 key loading appear as good candidates for algorithms (see Table 13).
- o For major MSE tasks, antenna set up and mast erection had the highest overall workload ratings; the highest mental effort rating was for 3lm mast erection and the highest physical effort rating was for antenna set up and shelter set up (may relate to manpower requirements).
- o More frequently reported operator errors included cabling problems and mistakes, poor generator use procedures and monitoring, and mast and antenna installation problems; most other errors involved wrong or accidentally changed equipment settings.